

STATE OF MICHIGAN

BEFORE THE MICHIGAN PUBLIC SERVICE COMMISSION

In the matter of the application of Consumers
Energy Company for approval of the sale of its
River Hydroelectric Generating Fleet, related
Power Purchase Agreement, and other relief.

MPSC No. U-21985

/

REVISED DIRECT TESTIMONY

OF

JESSICA L. MISTAK

ON BEHALF OF

MICHIGAN DEPARTMENT OF NATURAL RESOURCES

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1 **Q. Please state your name and business address.**

2 A. My name is Jessica L. Mistak, and my business address is 6833 US-2, 41 &
3 M-35, Gladstone, Michigan, 49837.

4 **Q. What is your educational background?**

5 A. I have a Bachelor of Science degree in Natural Resources from the Ohio State
6 University and a Master of Science degree in Fisheries and Wildlife from
7 Michigan State University. I have been a Certified Fisheries Professional
8 through the American Fisheries Society since 2008.

9 **Q. By whom are you employed?**

10 A. I am employed by the Michigan Department of Natural Resources (DNR)
11 Fisheries Division.

12 **Q. How long have you been employed by Michigan Department of
13 Natural Resources?**

14 A. I have been employed by DNR Fisheries Division since September 2000.

15 **Q. What is your current position with Michigan Department of Natural
16 Resources?**

17 A. I am Fisheries Division's Habitat, Aquatic Species, and Regulatory Affairs
18 Section Manager.

19 **Q. Have you previously provided testimony before the Michigan Public
20 Service Commission ("MPSC" or the "Commission")?**

21 A. No.

22 **Q. What is the purpose of your direct testimony in this proceeding?**

23 A. The purpose of my testimony is to provide information to the Michigan Public
24 Service Commission on certain existing risks associated with the proposed
25 sale of Consumers Energy's hydropower projects to Confluence Hydro, LLC.

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1 In my role as a DNR employee, I will provide testimony on behalf of
2 Michigan’s natural resources and the public’s interest in them. I am
3 uniquely situated to provide the Commission with helpful insight and data as
4 to whether this unusual transaction proposed by Consumers Energy will
5 adversely impact the provision of “safe, reliable, and adequate energy service
6 in this state,” and is consistent “with public policy and interest.” MCL
7 460.6q(7)(b) & (e). I will provide testimony on how hydropower projects affect
8 natural resources and potential impacts to Michigan’s natural resources if
9 the hydropower projects are not operated and maintained properly.

10 **Q. Are you sponsoring any exhibits with your direct testimony?**

11 A. Yes, I am sponsoring the following exhibits:

- | | | |
|----|--|------------------------------------|
| 12 | Exhibit ADNR-1 (JLM-1) | Consumers Energy Discovery |
| 13 | | Response to DNR, U21985-DNR1-CE- |
| 14 | | 0221, 0237 |
| 15 | Exhibit ADNR-2 (JLM-2) | March 27, 2008 Offer of Settlement |
| 16 | Exhibit ADNR-3 (JLM-3) | December 15, 2025, EGLE Comments |
| 17 | | on Au Train |
| 18 | Exhibit ADNR-4 (JLM-4) | August 14, 2023, DNR and EGLE |
| 19 | | Comments on Au Train |
| 20 | Exhibit ADNR-5 (JLM-5) | December 29, 2025, FERC Order |
| 21 | | Terminating Au Train License |
| 22 | Exhibit ADNR-6 (JLM-6) | FERC Financial Assurance Measures |
| 23 | | for Hydroelectric Projects |
| 24 | Exhibit ADNR-7 (JLM-7) | March 26, 2021, DNR Comments on |
| 25 | | Financial Assurances |
| 26 | Exhibit ADNR-8 (JLM-8) | Responses of Confluence Hydro, LLC |
| 27 | | to DNR’s First Set of Discovery |
| 28 | | Requests re U-21985 |

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1	Exhibit ADNR-9 (JLM-9)	Responses of Confluence Hydro, LLC
2		to MPSC's First Set of Discovery
3		Requests re U-21985
4	Exhibit ADNR-10 (JLM-10)	DNR Fisheries Division Dams and
5		Barriers Policy
6	Exhibit ADNR-11 (JLM-11)	DNR Fisheries Division March 2001
7		Au Sable River Assessment
8	Exhibit ADNR-12 (JLM-12)	December 29, 2022, DNR Comments
9		on Consumers Energy Hydro Power
10		Strategy
11	Exhibit ADNR-13 (JLM-13)	September 13, 2023, DNR Comments
12		to Consumers Energy Hydro Review
13	Exhibit ADNR-14 (JLM-14)	HSE Hydro Ownership, Confluence
14		Discovery Response 21985-ST-CH-1
15	Exhibit ADNR-15 (JLM-15)	August 23, 2023, EGLE Comments to
16		FERC on Consumers Energy Water
17		Quality
18	Exhibit ADNR-16 (JLM-16)	October 22, 2024, EGLE Comments to
19		FERC on Consumers Energy Water
20		Quality
21	Exhibit ADNR-17 (JLM-17)	February 11, 2023, DNR Comments to
22		FERC on Consumers Energy Water
23		Quality
24	Exhibit ADNR-18 (JLM-18)	September 1, 2023, DNR Comments to
25		FERC on Consumers Energy Water
26		Quality
27	Exhibit ADNR-19 (JLM-19)	Responses of Confluence Hydro, LLC
28		to MSPC's Sixth Set of Discovery
29		Requests re U-21985
30	Exhibit ADNR-20 (JLM-20)	June 4, 2020, Consumers Energy
31		FERC Water Quality Filing
32	Exhibit ADNR-21 (JLM-21)	———DNR 1972 Status Report on
33	Dams	

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- 1 Exhibit [ADNR-22](#) (JLM-22) November 19, 2007, DNR Request for
2 Rehearing on Consumers Energy
3 Retirement Study Report
- 4 Exhibit [ADNR-23](#) (JLM-23) Consumers Energy Response to
5 MPSC, U21985-ST-CE-0142
- 6 Exhibit [ADNR-23A](#) (JLM-23A) Consumers Energy Response to
7 MPSC, U21985-ST-CE-0142_
8 ATT_0001
- 9 Exhibit [ADNR-24](#) (JLM-24) Consumers Energy Response to
10 MHRC, U21985-MHRC-CE-0337
- 11 Exhibit [ADNR-25](#) (JLM-25) Consumers Energy Response to DNR,
12 U21985-DNR-CE-0234
- 13 Exhibit [ADNR-26](#) (JLM-26) American Rivers and Hydropower
14 Reform Coalition, October 2023,
15 Practitioner’s Guide to Hydropower
16 Dam Removal
- 17 Exhibit [ADNR-27](#) (JLM-27) November 23,1992 Offer of Settlement
18 between Consumers Energy and
19 USDA Forest Service, US DOI Fish
20 and Wildlife Service, Michigan DNR,
21 US DOI National Park Service, and
22 Michigan State Historic Preservation
23 Officer before FERC
- 24 Exhibit [ADNR-28](#) (JLM-28) Boyne Falls Dam Removal and River
25 Restoration: Alternative Basis of
26 Design Report, GEI Consultants,
27 December 15, 2025

28 **Q. What are your responsibilities as Habitat, Aquatic Species, and**
29 **Regulatory Affairs Section Manager?**

30 A. I help guide Fisheries Division in the pursuit of its mission and goals by
31 participating as a member of Fisheries Division Management Team. I also
32 coordinate Fisheries Division activities, including work and budget planning

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1 processes, within the Habitat, Aquatic Species, and Regulatory Affairs
2 Section. I assist my staff in coordination of statewide activities within
3 Fisheries Division and DNR, and with other state agencies, federal agencies,
4 and tribes. Tasks include:

- 5 • Oversee the State’s participation in Federal Energy Regulatory
6 Commission (FERC) hydropower licensing efforts.
- 7 • Oversee the State’s Natural Rivers Program.
- 8 • Oversee and guide the Division to accomplish highest priority aquatic
9 habitat protection and enhancement tasks.
- 10 • Participate in settlement negotiations involving significant resource
11 implications.
- 12 • Oversee development and participate in Division and inter-agency
13 environmental and natural resource policies and procedures.
- 14 • Oversee and direct the recreational fishing regulation program including
15 working with the Natural Resources Commission.
- 16 • Oversee and direct implementation of state-licensed commercial fishing
17 program.
- 18 • Oversee and direct the Division’s aquatic invasive species program.
- 19 • Serve as legislative liaison for the Division on matters pertaining to the
20 Section.

21 **Q. What is DNR’s role in FERC hydropower proceedings?**

22 A. DNR is a principal Department of the State of Michigan, tasked in large part
23 with implementing the Constitutional declaration that the “conservation and

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1 development of the natural resources of the state are hereby declared to be of
2 paramount public concern in the interest of the health, safety and general
3 welfare of the people.” 1963 Michigan Constitution, Article 4, § 52. The DNR
4 is one of Michigan’s designated resource agencies that routinely intervenes in
5 FERC hydroelectric dam proceedings in Michigan.

6 DNR is charged with the management of public trust natural resources
7 of the state, meaning that we hold natural resources in trust for the public
8 and have an affirmative duty to manage those resources for the benefit of the
9 public. Our responsibilities are accomplished through conservation,
10 protection, and management actions to allow use and enjoyment of the state’s
11 natural and cultural resources for current and future generations. The
12 Department’s public trust responsibilities for hydropower projects
13 licensing/relicensing and compliance processes are to seek to:

14 1) prevent significant deterioration of our natural resources, in
15 particular aquatic resources, resulting either from the operation or failure of
16 hydropower facilities;

17 2) identify, abate, minimize, and seek mitigation for the adverse
18 natural resource impacts of hydropower facilities;

19 3) identify responsibilities of the licensee for long term maintenance or
20 removal of structures when it would no longer be cost-effective to continue
21 operating in accordance with water quality and dam safety requirements;
22 and

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1 4) obtain guarantees from project owners for the safe operation and
2 maintenance of structures for the life of the project.

3 As such, DNR tracks and makes recommendations to avoid, minimize,
4 and mitigate natural resource impacts at hydropower projects; monitors
5 reported dam operations to ensure operators comply with federal,
6 environmental, and recreational requirements; and, in consultation with the
7 dam safety unit at the Michigan Department of Environment, Great Lakes,
8 and Energy (EGLE), monitors reported dam operations and FERC filings to
9 ensure owners comply with federal dam safety requirements.

10 **Q. What is DNR's role in Consumers Energy's FERC hydropower**
11 **proceedings?**

12 A. DNR is a party to Consumers Energy's FERC hydropower proceedings for
13 each of their 13 dam projects and serves as a member of the Manistee-
14 Muskegon-Au Sable Coordination (MMAC) Team for the 11 Muskegon,
15 Manistee, and Au Sable river projects. The MMAC Team, which includes
16 representatives from Consumers Energy, state and federal resource agencies,
17 and an environmental coalition, coordinates the FERC license
18 implementation process.

19 The DNR is a party to the following Offers of Settlement with Consumers
20 Energy:

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- 1 • November 23,1992 - overarching agreement for 11 Muskegon, Manistee,
2 and Au Sable river projects;¹
- 3 • July 25, 2005 - agreement to revise Habitat Improvement Account
4 payments;²
- 5 • March 7, 2008 - agreement to address retirement studies for 11
6 Muskegon, Manistee, and Au Sable river projects. While this agreement
7 is still pending FERC’s approval, the agreement is an extension of the
8 retirement studies Consumer’s Energy created as required by the 1992
9 agreement and license provisions FERC adopted pursuant to that 1992
10 agreement. This agreement is provided as Exhibit [ADNR-2](#) (JLM-2).

11 **Q. How has the DNR worked with Consumers Energy to address**
12 **eventual hydropower project decommissioning?**

13 A. Since at least 1992, DNR has negotiated with Consumers Energy alongside
14 federal agencies and non-governmental organizations to agree on timelines
15 by which Consumers Energy would prepare retirement studies for the 11
16 Muskegon, Manistee, and Au Sable river projects. Both the November
17 23,1992 Offer of Settlement and subsequent July 15, 1994 FERC project
18 licenses include provisions for Consumers Energy to examine
19 decommissioning options and plan for funding to accomplish project
20 retirement. The March 27, 2008 Offer of Settlement between Consumers

¹ Listed in Redacted Purchase and Sale Agreement Between Consumers Energy and Confluence Hydro, LLC, Schedule 5.10(a), Material Contracts, ¶23, RTB-1 at 187. I have also provided this as Exhibit [ADNR-27](#) (JLM-27).

² Listed in Redacted Purchase and Sale Agreement Between Consumers Energy and Confluence Hydro, LLC, Schedule 5.10(a), Material Contracts, ¶22, RTB-1 at 187.

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1 Energy, United States Department of Agriculture Forest Service, United
2 States Department of Interior Fish and Wildlife Service, Michigan DNR, and
3 the Michigan Hydro Relicensing Coalition, addressed retirement study
4 reports and funding of retirement costs for these 11 projects.

5 When asked by the DNR why the 2008 Offer of Settlement was not
6 included as a Material Contract in the application to the Commission,
7 Consumers Energy responded: “The referenced settlement agreement was
8 issued pursuant to the Company’s FERC hydro licenses, which are being
9 transferred to Confluence Hydro outside of the list of Material Contracts.”³ It
10 is my understanding that Consumers Energy’s application to the Commission
11 includes other Material Contracts issued pursuant to their FERC hydropower
12 project licenses and Material Contracts are defined in their application to
13 include “(f) each Contract with any Governmental Authority”⁴ I believe
14 the March 27, 2008 Offer of Settlement with several governmental agencies
15 should be disclosed and include it as Exhibit [ADNR-2](#) (JLM-2).

16 **Q. How are the following sections of your direct testimony organized?**

17 A. My direct testimony is divided into two sections. Section I explains how the
18 proposed sale of Consumers Energy’s hydropower projects to Confluence
19 Hydro, LLC could adversely impact safe, reliable, and adequate energy

³ Exhibit [ADNR-1](#) (JLM-1), U21985-DNR-CE-0237, at 1.

⁴ Redacted Purchase and Sale Agreement Between Consumers Energy and Confluence Hydro, LLC, RTB-1, at 19.

1 service in Michigan. Section II describes how the proposed sale may be
2 inconsistent with public policy and interest.

3 **SECTION I**

4 **IMPACTS TO SAFE, RELIABLE, AND ADEQUATE ENERGY SERVICE**

5 **Q. Please explain how the proposed sale of Consumers Energy's**
6 **hydropower projects to Confluence Hydro, LLC could affect safe,**
7 **reliable, and adequate energy service in Michigan**

8 A. In my experience, Consumers Energy is and has been a trusted and
9 responsible dam owner who not only responds to FERC dam safety directives
10 but also aims to achieve FERC license conditions. As mentioned previously,
11 the DNR has a long history of working collaboratively with Consumers
12 Energy. A prime example of this collaboration is the hallmark November
13 23,1992, Offer of Settlement for the 11 Muskegon, Manistee, and Au Sable
14 river projects whereby Consumers Energy agreed to allocate millions of
15 dollars to address land management (including wildlife management and
16 public recreation), soil erosion control, cultural resources management,
17 fisheries resources, and water quality. Consumers Energy is also a regulated
18 utility company that, under Michigan Public Service Commission oversight,
19 is authorized to recover reasonable costs from ratepayers.

20 In contrast, Confluence Hydro, LLC is new hydropower project owner
21 with an unproven track record that would not be subject to Michigan Public
22 Service Commission oversight to recover reasonable costs; instead, my
23 understanding is they could operate to maximize revenue and minimize costs,
24 including costs associated with maintaining FERC license compliance. As

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1 explained below, I have witnessed systemic problems with other private
2 entities who own critical infrastructure such as hydropower projects and do
3 not have the accountability associated with being a regulated utility
4 company. These problems include lack of attention to dam safety and natural
5 resources, as revenue is instead directed to shareholders as opposed to timely
6 management of infrastructure. I have also witnessed problems with
7 hydropower project owners who use complicated structuring of LLCs to limit
8 liability and declare bankruptcy for single assets, all while ignoring FERC
9 regulatory requirements.

10 **Q. Please explain FERC's role in regulating dam safety and whether**
11 **there are concerns with FERC's ability to require a licensee to**
12 **perform recommended dam safety measures.**

13 A. While FERC holds authority under the Federal Power Act to regulate dam
14 safety, in my experience dam safety mandates are rarely enforced by FERC.
15 It is my understanding that FERC has several enforcement mechanisms at
16 their disposal: voluntary and implied surrender, license revocation, the
17 imposition of civil penalties, seeking injunction relief in federal court, and
18 referral to the Department of Justice for criminal prosecution; however, my
19 experience has been that FERC is often slow to act and the only meaningful
20 action they are willing to take is license revocation or enacting an implied
21 surrender of the license. When this happens, the burden of regulating the
22 dam for safety falls to the State of Michigan.

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1 I am aware of recent experiences with non-compliance with dam safety
2 measures at FERC-regulated hydropower projects in Michigan, including the
3 Edenville Dam (FERC Project No. P-10808) and the Au Train Dam (FERC
4 Project No. P-10856).

5 For the Edenville Dam, for over a decade, the dam owner did very little
6 to come into compliance with FERC's dam safety directives, but FERC did
7 nothing more than continue to send the owner letters. Eventually, FERC
8 revoked the Edenville Dam license in September of 2018 and denied
9 reconsideration by the licensee on June 20, 2019. That action cut off the dam
10 owner's revenue, thus further decreasing the owner's ability and willingness
11 to spend funds on dam safety measures. The Edenville Dam failed during a
12 flooding event on May 19, 2020, causing the failure of the downstream
13 Sanford Dam (FERC Project No. P-2785), requiring evacuation of over 10,000
14 residents, impacting over 2,500 structures, and causing hundreds of millions
15 of dollars in structural and environmental damages.

16 For the Au Train Dam, FERC allowed dam safety issues to persist for
17 more than 25 years, doing little more than sending letters reminding the
18 owner to address the dam safety deficiencies. Even after the dam changed
19 hands and multiple owners continued to disregard FERC's numerous
20 demands, FERC still did not take direct enforcement action. Exhibits ADNR-
21 3 (JLM-3) and ADNR-4 (JLM-4) include letters submitted to FERC by EGLE
22 and DNR that highlight Au Train Dam safety concerns and urge FERC to

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1 take action. It was only when the dam owner went bankrupt and lost control
2 of its property that FERC took action and terminated the license by implied
3 surrender on December 29, 2025, thus transferring jurisdiction of the dam to
4 the State of Michigan. Exhibit [ADNR-5](#) (JLM-5) is a copy of FERC's order
5 terminating the license.

6 These recent examples demonstrate that FERC is not an effective
7 enforcer of its dam safety standards if the dam owner is unwilling to act. If a
8 noncompliant dam owner would prefer not to invest in complying with
9 FERC's dam safety directives, FERC will allow that situation to persist for
10 many years.

11 **Q. Please identify the hazard classification FERC has assigned to each**
12 **of Consumers Energy's hydropower projects.**

13 A. Of Consumers Energy's hydropower projects, all but one are considered high
14 hazard. The classification of high hazard indicates that failure or mis-
15 operation would not only cause expected loss of life and severe natural
16 resource impacts, but also means higher investment costs for improvements
17 and repairs to meet dam safety requirements.

- 18 ○ [Hardy](#)- High Hazard, approximate population at risk 3,800
- 19 ○ [Rogers](#)- High Hazard, approximate population at risk 800
- 20 ○ [Croton](#)- High Hazard, approximate population at risk 800
- 21 ○ [Mio](#)- High Hazard, approximate population at risk 1,100
- 22 ○ [Alcona](#)- High Hazard, approximate population at risk 600
- 23 ○ [Cooke](#)- High Hazard, approximate population at risk 800
- 24 ○ [Foote](#)- High Hazard, approximate population at risk 600
- 25 ○ [Five Channels](#)- High Hazard, approximate population at risk 474
- 26 ○ [Loud](#)- High Hazard, approximate population at risk 474
- 27 ○ [Hodenpyl](#)- High Hazard, approximate population at risk 800

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- 1 ○ [Tippy](#)- High Hazard, approximate population at risk 800
- 2 ○ [Webber](#)- High Hazard, approximate population at risk 800
- 3 ○ [Calkins Bridge](#)- Low Hazard

4 **Q. Please explain whether there are concerns with FERC’s ability to**
5 **require financial assurances to ensure licensees have the capability**
6 **to carry out license requirements and maintain their projects in a**
7 **safe condition.**

8 A. As of 2021, FERC did not include license requirements to address whether a
9 licensee could afford ongoing operation and maintenance expenses, required
10 environmental or safety measures, or measures required to ensure the
11 facility could meet future dam safety requirements. In their January 19,
12 2021, filing “Financial Assurance Measures for Hydroelectric Projects,”
13 provided as Exhibit [ADNR-6](#) (JLM-6), FERC invited comments on what
14 changes, if any, they should make to their practices for requiring financial
15 assurance measures in licenses and other authorizations for hydroelectric
16 projects. In this filing, FERC noted an increased number of projects that are
17 non-operational or out of compliance with their license conditions, where
18 licensees have stated that they cannot afford to operate or maintain the
19 projects or implement required environmental or safety measures. The filing
20 also notes that while FERC staff regularly work with licensees to bring the
21 projects back into compliance, they have mixed successes.

22 On March 26, 2021, the DNR submitted a letter to FERC addressing
23 their request for comments on requiring financial assurance measures. This
24 letter is provided as Exhibit [ADNR-7](#) (JLM-7). The DNR has a long-standing
25 history of recommending financial assurances as part of hydropower project

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1 licensing, including the ability to pay for the costs of eventual project
2 decommissioning. Rivers are public resources and when they are dammed for
3 hydropower generation, mitigation is needed for the damage to fish and
4 wildlife (including their habitats), changes to recreational opportunities, and
5 degradation of water quality. The need for financial assurances is especially
6 paramount as dams age, become obsolete, or are shown to be inadequately
7 designed for changing land use and environmental conditions.

8 Despite interest by FERC in 2021-2022 in addressing financial
9 assurances, I've heard very little about this topic over the past few years and
10 have seen no measurable changes. In talking with FERC staff, the current
11 solution is to use a "Reservation of Authority to Require Financial Assurance
12 Measures" as a standard license article in hydropower license transfers and
13 new licenses. By doing so, FERC apparently reserves in the license the
14 power to reopen the licensing process to potentially address funding issues if
15 they see the need to do so. While I believe that FERC may have inserted this
16 clause in licenses outside of Michigan, I am not aware of it being
17 meaningfully used at any hydropower project to address non-compliance with
18 dam safety measures. Meanwhile, as stated previously, the burden of non-
19 compliant or unsafe dams falls to the State of Michigan when FERC orders
20 license revocation or implied surrender of the license.

21 As of today, FERC does not require license transfer applicants to
22 demonstrate in any meaningful way that the potential transferee has the

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1 long-term financial means to maintain the project in compliance with FERC's
2 safety and environmental requirements. I am not aware of FERC denying
3 requests to transfer hydropower projects. I am also not aware of instances
4 where FERC has placed meaningful financial assurance requirements on
5 existing or transferred hydropower project licensees.

6 **Q. Please explain whether there are concerns with FERC's ability to**
7 **scrutinize hydropower project license transfers to new owners to**
8 **ensure safe, reliable operations.**

9 A. Section 8 of the Federal Power Act provides that no voluntary transfer of any
10 license, or the rights thereunder granted, must be made without the written
11 approval of FERC. An application requesting FERC's approval of a transfer
12 must show that the transfer is in the public interest. In my experience,
13 FERC's review of proposed license transfers appears to be an administrative
14 review process; transfer applications are not heavily scrutinized, and transfer
15 requests are rarely (if ever) denied. In fact, depending on the type of license
16 transfer, FERC approval may or may not be needed; for example, changes in
17 parent company corporate structure or licensee name only require FERC
18 notification.

19 FERC describes the information needed and application process to
20 transfer a license on their website [Transfer a License](#) and through provision
21 of a [License Transfer Application Template](#). Required information is
22 characterized as an application statement, verification statement, proof of
23 citizenship, evidence of compliance of transferor with all applicable state laws

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1 or how the transferee proposes to comply, and qualifications of the transferee
2 to hold the license and operate the project.

3 **Q. Please explain whether there are concerns with Confluence Hydro,**
4 **LLC's ability to operate, maintain, and decommission hydropower**
5 **projects as needed to protect public safety and provide reliable**
6 **energy and how this differs from the abilities of Consumers Energy.**

7 A. Michigan is experiencing more frequent extreme weather events that are
8 challenging for hydropower dam owners. To maintain safe, reliable
9 operations at hydropower projects, this requires investment in knowledgeable
10 operators and equipment and a commitment to maintain dams in a safe
11 condition. Management of river flows during complex weather conditions, all
12 while providing a reliable source of energy to customers, is not an easy or
13 simple task for hydropower project owners.

14 I know that Consumers Energy has worked closely with the DNR,
15 other state and federal agencies, tribes, and non-governmental organizations
16 to operate and maintain their hydropower projects in a manner that is safe
17 for the public and in compliance with their FERC licenses to achieve natural
18 resource and recreational benefits. Consumers Energy has knowledgeable
19 staff who are assigned to hydropower operations, natural resources, and
20 cultural and historic resources protection. While some of these staff may
21 transfer to Confluence Hydro, there is no guarantee that these staff—or their
22 knowledge and relationships with agencies and others—will remain long-
23 term.

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1 Overall, I believe there is uncertainty surrounding operation,
2 maintenance, and eventual decommissioning of the hydropower projects if
3 they are sold to Confluence Hydro, LLC, which is a new hydropower project
4 owner with an unproven track record.

5 Furthermore, there are concerns that Confluence Hydro, LLC may not
6 have the same motivation as Consumers Energy does to address public
7 interests and natural resource protections when the projects are relicensed by
8 FERC in the not-so-distant future. Relicensing efforts typically begin at least
9 5 years prior to license expiration. The licenses for 11 projects (Alcona,
10 Cooke, Croton, Five Channels, Foote, Hardy, Hodenpyl, Loud, Mio, Rogers,
11 and Tippy) will expire in 2034, the license for the Calkins Bridge project will
12 expire in 2040, and the license for the Webber Dam project will expire in
13 2041. Confluence Hydro, LLC stated in Discovery response 21985-DNR-CH-
14 10 that they anticipate filing their relicensing Notice of Intent and
15 Preliminary Application Document with FERC for each dam approximately
16 six years prior to each current license expiring.⁵ Relicensing is an intensive
17 process and Confluence Hydro, LLC has no history of carrying out that
18 process. While Hull Street Energy has experience in applying for hydropower
19 project relicensing,⁶ for the most part, affiliated entities controlled by Hull
20 Street Energy have not seen the relicensing process through from start to
21 finish as only one of these projects listed under relicensing experience, Lowell

⁵ Exhibit [ADNR-8](#) (JLM-8), 21985-DNR-CH-10 at 11.

⁶ Exhibit [ADNR-9](#) (JLM-9), 21985-ST-CH-2 at 3.

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1 (P-2790), is currently owned and operated by Hull Street Energy or its
2 affiliates.⁷

3 Lastly, I am concerned that Confluence Hydro, LLC does not have the
4 same experience as Consumers Energy with management of high hazard
5 dams. As stated previously, the classification of high hazard indicates that
6 failure or mis-operation would not only cause expected loss of life and severe
7 natural resource impacts, but also means higher investment costs for
8 improvements and repairs to meet dam safety requirements. While the
9 portfolio of dams managed by Hull Street Energy or its affiliates as listed in
10 Exhibit ADNR-14 (JLM-14) included high hazard dams, most were only
11 owned for a period of 3–4 years.

SECTION II

PUBLIC POLICY AND INTEREST

14 **Q. What are the natural resource impacts associated with operation of**
15 **Consumers Energy’s hydropower projects?**

16 A. The negative effects of dams on natural resources are well known and
17 established in peer-reviewed literature. Effects of dams are summarized in
18 DNR Fisheries Division’s January 18, 2023, Policy & Procedure 02.01.002
19 Dams and Barriers provided as Exhibit ADNR-10 (JLM-10) and include
20 water quality degradation, prevention of migration by fish and other aquatic
21 organisms, altered sediment movement, and altered flow regimes. The DNR
22 Fisheries Division March 2001 Au Sable River Assessment specifically

⁷ Exhibit ADNR-9 (JLM-9), 21985-ST-CH-1 at 2.

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1 addresses effects of dams on river ecosystems including effects of Consumer
2 Energy's hydropower⁸ dams, water quality temperature and dissolved oxygen
3 issues,⁹ potential for improvements to sport fisheries,¹⁰ some economic trade-
4 offs of removing dams on the Au Sable River,¹¹ and considerations regarding
5 upstream passage of Great Lakes fishes.¹²

6 On December 29, 2022, the DNR sent a letter to Consumers Energy,
7 provided as Exhibit [ADNR-12](#) (JLM-12), with comments on their long-term
8 hydropower review strategy and describing impacts of the hydropower project
9 on a watershed and individual project basis. In this letter, the position of
10 DNR Fisheries Division is stated as follows:

11 The mission of Michigan DNR - Fisheries Division is: To protect and
12 enhance Michigan's aquatic life and habitats for the benefit of current
13 and future generations. As such, we most frequently accomplish this by
14 promoting free-flowing and self-maintaining river and aquatic systems.
15 Michigan DNR also recognizes that impoundments provide angling
16 and recreational opportunities in their current state and that those
17 opportunities would change in the event of dam removal.
18 Consequently, Michigan DNR views elements of Consumers'
19 evaluation as a matter of how best to transition as dams inevitably
20 face retirement and decommissioning. We hope that this information
21 helps ensure that the State of Michigan and communities affected by
22 these dams are not unduly burdened by infrastructure that is no
23 longer economical or by impacts and risks that are no longer
24 justifiable.

25 We also recognize that these dams pose a significant, ongoing risk to
26 life and property, and their presence on the landscape up to this point

⁸ Exhibit [ADNR-11](#) (JLM-11) at 29-33.

⁹ *Id.* at 36

¹⁰ *Id.* at 61.

¹¹ *Id.* at 62.

¹² *Id.* at 63.

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1 has been justified by their value in producing electricity for the public.
2 Consumers' own data shows that the contribution of these dams to
3 energy production and security is limited, so the continued presence of
4 the dams may not be justified compared to their costs and risk.

5 Michigan DNR has important responsibilities in this process, including
6 honoring its commitments in the 1992 Settlement Agreement for 11 of
7 13 licenses that are involved in this review. As part of those
8 responsibilities, Michigan DNR carefully considers information
9 presented by Consumers and consults on proposed actions to best
10 evaluate long-term disruptions to fisheries and recreational values.
11 There are many areas where Consumers' decisions will have long-
12 lasting and significant impacts, and we will continue to work with
13 Consumers and others to maximize benefits for natural resources and
14 those that rely on them, under any alternative Consumers and FERC
15 identifies for each dam.¹³

16 In addition to the above impacts, both DNR¹⁴ and EGLE¹⁵ have
17 provided comments regarding impaired water quality at Consumer Energy's
18 hydropower projects. Recent analysis by EGLE staff using publicly available
19 water quality data shows all 11 of the hydropower projects on the Muskegon,
20 Manistee, and Au Sable rivers are consistently not meeting water
21 temperature standards at downstream monitoring locations. Furthermore,
22 artificially warm water temperatures have a cumulative adverse effect
23 moving downstream as water exceeding state temperature standards moves
24 through downstream projects on each river system. It has been established
25 that these 11 projects adversely affect high-quality trout streams, which are
26 designated and protected for coldwater fisheries use pursuant to [R 323.1100](#),

¹³ Exhibit [ADNR-12](#) (JLM-12) at 3.

¹⁴ Exhibit [ADNR-13](#) (JLM-13), Exhibit [ADNR-17](#) (JLM-17), and Exhibit [ADNR-18](#) (JLM-18).

¹⁵ Exhibit [ADNR-15](#) (JLM-15) and Exhibit [ADNR-16](#) (JLM-16).

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1 resulting in an impaired waters listing in EGLE’s [2024 Integrated Report](#).
2 Comments submitted to FERC by EGLE on August 23, 2023,¹⁶ and October
3 22, 2024,¹⁷ are clear in saying failure by the licensee to demonstrate that
4 projects are meeting [Part 4 Water Quality Standards](#)—particularly for water
5 temperature—will jeopardize the impacted projects’ ability to gain a grant of
6 Clean Water Act Section 401 Water Quality Certification from EGLE, which
7 is a required step for FERC relicensing before the 2034 expiration date.

8 Several of Consumers Energy’s hydropower projects directly and
9 indirectly negatively affect 2 of the 16 river systems designated as a
10 Michigan Natural River under Part 305 of the Natural Resources and
11 Environmental Protection Act, 1994 PA 451, as amended. The Natural
12 Rivers Program was developed to preserve, protect and enhance our state’s
13 finest river systems for the use and enjoyment of current and future
14 generations. If a river is included in the program, it means it is a river
15 system noted for its beauty and is of exceptional importance to the public for
16 recreational purposes. Consumers Energy projects negatively impact
17 designated Natural River reaches of the Au Sable River upstream of Loud
18 Dam and including the portions of river affected by Alcona and Mio dams,
19 and in the Lower Kalamazoo River downstream of Calkins Bridge Dam.

20 **Q. How does Confluence Hydro, LLC plan to address water quality**
21 **impairments at the hydropower projects if acquired?**

¹⁶ Exhibit [ADNR](#)-15 (JLM-15).

¹⁷ Exhibit [ADNR](#)-16 (JLM-16).

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1 A. In its discovery response, U21985-ST-CH-6.1 to the MPSC, Confluence Hydro
2 says that, while they are “committed to working with state and federal
3 regulators,” they have “not identified a specific plan to address water quality
4 issues” but are “working to identify potential mitigations and evaluate their
5 technical and economic feasibility.”¹⁸

6 I believe that it may be optimistic thinking to believe that there are
7 readily available and inexpensive solutions to address water quality
8 impairments. As noted in Consumers Energy’s June 4, 2020 letter to
9 FERC,¹⁹ summarizing their water quality enhancement efforts, Consumers
10 Energy spent \$1.75 million in 1992 dollars for study, planning, design, and
11 construction of water quality enhancements, including dissolved oxygen
12 enhancement measures and water temperature enhancement measures for
13 its hydroelectric projects on the Muskegon, Manistee, and Au Sable rivers.
14 Even after all these efforts, all 11 of the hydropower projects on the
15 Muskegon, Manistee, and Au Sable rivers still do not meet water
16 temperature standards at downstream monitoring locations as noted in the
17 previous answer. If EGLE is unable to provide a Clean Water Act Section
18 401 Water Quality Certification for the projects, it would mean the projects
19 may not be able to be relicensed by FERC. It is concerning that Confluence
20 Hydro, LLC does not have a plan to address this issue.

¹⁸ Exhibit [ADNR](#)-19 (JLM-19), U21985-ST-CH-6.1 at 3.

¹⁹ Exhibit [ADNR](#)-20 (JLM-20).

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1 **Q. Please explain what potential natural resource impacts could be**
2 **associated with the proposed sale of Consumers Energy's**
3 **hydropower projects to Confluence Hydro, LLC?**

4 A. DNR Fisheries Division has noted problems associated with the transfer of
5 hydropower dams to other entities going back to the 1970s. The 1972 Status
6 Report on Michigan Dams describes the following problems within Enclosure
7 #2 as:

8 Ownership being transferred to private individuals or corporations or
9 legal entities that do not have the financial capability to maintain the
10 dam in good repair, or do not have the technical know-how in the
11 operation of a dam's spillway facilities under flood flow conditions,
12 thus posing a threat to downstream life and property, and to
13 development on the impoundment should the dam fail.²⁰

14
15 As mentioned previously, investment in knowledgeable operators and
16 equipment and a commitment to maintain dams is needed for safe and
17 reliable operation at hydropower projects. Unfortunately, DNR has seen how
18 even seemingly little things, such as mechanical gate failure or
19 inattentiveness of an operator, can result in significant natural resource
20 damage including fish kills and downstream sediment releases. Examples of
21 this include failure of the Golden Lotus Dam on the Pigeon River in June
22 2008, caused by gate malfunctioning that led to draining of the entire
23 impoundment, that led to release of sediment and a catastrophic fish kill; and
24 mismanagement of a drawdown at Morrow Dam on the Kalamazoo River that
25 led to hundreds of thousands of cubic yards of sediment mobilization,
26 catastrophic mussel kills, and disastrous impacts to fisheries. Overall, I

²⁰ Exhibit [ADNR-21](#) (JLM-21) at 7.

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1 believe there is uncertainty surrounding operation, maintenance, and
2 eventual decommissioning of the hydropower projects if they are sold to
3 Confluence Hydro, LLC, a new hydropower project owner with an unproven
4 track record. While Hull Street Energy has some experience managing
5 FERC-regulated hydropower projects, a review of public filings to the FERC
6 docket for those projects demonstrates delays, requests for extensions, and a
7 lack of long-term project management.

8 **Q. Could the proposed sale of Consumers Energy’s hydropower projects**
9 **to Confluence Hydro, LLC affect the amount of land open to the**
10 **public for recreational purposes?**

11 A. Lands within FERC hydropower project boundaries are, for the most part,
12 available and open to the public free of use for recreational purposes.
13 Typically, project lands excluded from public access are those in the
14 immediate vicinity of the dam, powerhouse, and electrical infrastructure.
15 Since at least the 1970s, the DNR has strongly advocated for the maximum
16 amount of lands to be included within FERC project boundaries to help
17 mitigate for the negative effects of damming a river and has strongly opposed
18 any attempts to shrink project boundaries.

19 The lands within the current FERC project boundaries maintained by
20 Consumers Energy, including 32,000 acres, provide benefits to fish, wildlife,
21 and public recreation. According to the 1992 Offer of Settlement for the 11
22 Muskegon, Manistee, and Au Sable river projects Section 10.1 “CPCo shall

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1 maintain within each hydroelectric project boundary all CPCo owned lands
2 that were within the hydroelectric project boundary as of January 1, 1992.”²¹

3 In a discovery response, Confluence Hydro, LLC stated, “Confluence
4 Hydro does not intend to pursue any amendments to the dams’ *current* FERC
5 licenses to divest of land.”²² This statement, if taken at face value, means
6 that Confluence Hydro, LLC could endeavor to divest project lands as early
7 as 2034 when relicensing the 11 Muskegon, Manistee, and Au Sable river
8 projects (Alcona, Cooke, Croton, Five Channels, Foote, Hardy, Hodenpyl,
9 Loud, Mio, Rogers, and Tippy).

10 My understanding is that if Consumers Energy were to get approval to
11 sell any project lands, the proceeds would go into the rate base as appreciated
12 value and benefit customers. If Confluence Hydro, LLC were to sell project
13 lands, the proceeds would go to shareholders. We believe this establishes
14 motivation for Confluence Hydro, LLC to divest of project lands that are
15 currently being used for public recreation.

16 The DNR has witnessed a troubling pattern whereby FERC is
17 increasingly allowing dramatic reductions to project boundaries, both as
18 stand-alone requests by licensees and in relicensing proceedings, and is
19 largely ignoring recommendations by resource agencies to retain existing
20 project boundaries for the benefit of the public. As a result, the DNR is
21 concerned that public benefits of Consumers Energy’s current land ownership

²¹Exhibit [ADNR-27](#) (JLM-27) at 22.

²²Exhibit [ADNR-8](#) (JLM-8), 21985-DNR-CH-1 at 2 (emphasis added).

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1 for recreational access are likely to be diminished if the hydropower projects
2 are owned by Confluence Hydro, LLC.

3 **Q. Please explain why the cost of project decommissioning provided by**
4 **Consumers Energy may be overinflated.**

5 A. I am aware of dam removal costs for completed projects, not only in Michigan
6 but elsewhere in the United States. I have direct knowledge from
7 participating in dam removal projects and through approval of DNR funding
8 for these projects. The costs provided by Consumers Energy are not only
9 significantly higher than actual dam removal costs reported elsewhere, but
10 also include measures that are not typically included in dam removal projects
11 including required fish passage, reservoir dredging, and extensive erosion
12 control.

13 The DNR has criticized Consumers Energy for overinflating expected
14 dam removal costs since at least 2007. In our filing to FERC on October 23,
15 2007, requesting rehearing on Consumers Energy's Retirement Study Report,
16 we stated:

17 [T]he Resource Agencies and MHRC have a number of technical
18 concerns regarding the Retirement Study Reports and the conclusions
19 derived in them. Most of these concerns focus on the estimated costs
20 associated with Retirement Options 2 and 3 (partial removal and
21 complete removal options). The Resource Agencies and MHRC feel
22 that many of the measures proposed and/or the cost estimates
23 associated with them are excessive and not based on real-world
24 experiences in dam removal, some of which have occurred here in
25 Michigan.²³

²³Exhibit [ADNR-22](#) (JLM-22)at 2-3.

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1 In 2007, the DNR criticized unnecessary measures such as removal of
2 accumulated sediments instead of allowing the river to re-establish itself
3 through accumulated sediments, extensive seeding of former reservoir
4 bottoms instead of allowing for natural recolonization of riparian areas, and
5 unnecessary extensive erosion control measures. Rather than trying to
6 resolve these concerns, e.g., through actually estimating sediment volume
7 and levels of contamination, it appears as though Consumers Energy has
8 carried forward the same concerning methodology and estimates from the
9 Mead & Hunt 2007 report to more recent reports, which WSP then further
10 increased by 199% (not including contingency or owners cost) to produce the
11 full decommissioning estimate of \$1,226,406,401.²⁴.

12 To compare the various removal amounts presented in Consumers
13 Energy's October 31, 2025 application and the Mead & Hunt 2007 and 2013
14 reports, the DNR produced the following summary table of complete removal
15 and partial removal costs:

²⁴Exhibits [ADNR-23](#) (JLM-23) and [ADNR-23A](#) (JLM-23A).

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Dam Removal Total Cost Comparison			
Complete Removal			
Dam	Mead & Hunt 2007*	Mead & Hunt 2013**	WSP 2025***
Foote	\$21,516,702.00	\$24,845,988.00	\$121,496,940.00
Alcona	\$15,279,607.00	\$17,640,447.00	\$81,680,654.00
Mio	\$16,167,578.00	\$18,884,783.00	\$82,791,646.00
Loud	\$13,227,978.00	\$15,195,137.00	\$47,075,060.00
Cooke	\$21,829,955.00	\$28,887,989.00	\$103,103,058.00
Five channels	\$13,211,411.00	\$15,191,437.00	\$39,587,216.00
Rogers	\$20,916,522.00	\$24,314,238.00	\$75,362,505.00
Hardy	\$46,998,402.00	\$53,565,770.00	\$280,432,071.00
Croton	\$31,441,987.00	\$38,828,999.00	\$147,014,561.00
Tippy	\$27,023,785.00	\$31,415,469.00	\$96,249,846.00
Hodenpyl	\$53,279,155.00	\$63,023,442.00	\$195,493,171.00
Calkins Bridge		\$9,486,252.00	\$209,327,853.00
Webber		\$17,522,140.00	\$59,847,415.00
Total	\$280,893,082.00	\$358,802,091.00	\$1,539,461,996.00
Partial Removal			
Dam	Mead & Hunt 2007*	Mead & Hunt 2013**	WSP 2025***
Foote	\$18,862,041.00	\$21,851,493.00	\$115,874,743.00
Alcona	\$10,787,717.00	\$12,573,565.00	\$70,139,015.00
Mio	\$14,184,517.00	\$16,577,673.00	\$71,483,105.00
Loud	\$11,866,621.00	\$13,631,586.00	\$41,922,313.00
Cooke	\$24,177,316.00	\$28,151,717.00	\$95,105,419.00
Five channels	\$12,272,280.00	\$14,132,077.00	\$39,421,714.00
Rogers	\$18,511,092.00	\$21,596,861.00	\$66,373,847.00
Hardy	\$40,379,807.00	\$46,098,884.00	\$262,317,648.00
Croton	\$28,030,624.00	\$32,973,218.00	\$130,885,859.00
Tippy	\$25,598,485.00	\$29,807,592.00	\$89,893,656.00
Hodenpyl	\$47,682,855.00	\$56,159,543.00	\$136,450,814.00
Calkins Bridge		\$9,473,501.00	\$194,830,959.00
Webber		\$16,746,753.00	\$54,743,102.00
Total	\$252,353,355.00	\$319,774,463.00	\$1,369,442,194.00

Table 1 – Consumers Energy Full and Partial Decommissioning Cost Comparison

I am concerned with WSP’s high-cost estimate of \$318 million for managing contaminated sediment, a cost that was not assumed in Mead & Hunt estimates as shown in Exhibits [ADNR-23 \(JLM-23\)](#) and [ADNR-23A \(JLM-23A\)](#). In a discovery response to MHRC, Consumers Energy said this assumption was derived from web-based research and a “likelihood that contamination may be a factor due to urbanized development and usage in the watershed” for the following dams: Hardy, Croton, and Rogers in the

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1 Muskegon Watershed; Alcona and Mio on the Au Sable; Calkins on the
2 Kalamazoo; and Webber on the Grand River.²⁵ Without actual sediment
3 testing, I have no faith in this number and can attest that, apart from rivers
4 that have been declared Superfund sites by the Environmental Protection
5 Agency such as the Kalamazoo River, the broad assumption of contaminated
6 sediment is without merit.

7 For partial dam removals, the WSP 2025 Conceptual Decommissioning
8 Cost Estimates for Surrender and Decommission–Partial Removal scenarios
9 make several assumptions that do not align with my experience. The cost
10 estimates provided include construction of new weir control structures
11 approximately six feet in height and installation of fish passage. In my
12 experience with partial dam removal projects, rather than the more
13 expensive approach of constructing a new, smaller dam, a notch in the
14 existing dam structure is created to lower the dam height. As for fish
15 passage at partially removed dams, this scenario would involve discussions
16 with state and federal agencies and may not be advantageous in certain
17 circumstances, e.g., to prevent passage of invasive Sea Lamprey, and
18 therefore would not be constructed at each dam. Furthermore, the
19 construction of Sea Lamprey barriers, if necessary, would likely involve some
20 level of federal funding to offset the costs of the dam owner. In response to
21 the DNR’s discovery request asking for additional information and revised

²⁵Exhibit [ADNR-24](#) (JLM-24), U21985-MHRC-CE-0337 at 2–3.

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1 cost estimates to better align with measures typically seen in dam removal
2 projects, Consumers Energy responded: “The Company cannot provide the
3 requested document because no such document exists. The requested cost
4 estimates have not been developed by WSP or Consumers Energy.”²⁶
5 Without realistic and accurate decommissioning costs, it is not clear to me
6 how these estimates can be viewed as reliable.

7 As part of this testimony, I am providing the publicly available October
8 2023 Practitioner’s Guide to Hydropower Dam Removal by American Rivers
9 and Hydropower Reform Coalition which provides case studies and removal
10 costs for FERC-regulated hydropower dams. For comparison, I provide
11 removal costs for the following Michigan former hydropower dams:

- 12 • Boardman Dam: \$10,500,000 removed 2017;²⁷
- 13 • Brown Bridge Dam (page 48): \$4,400,000, removed 2013;²⁸ and
- 14 • Sabin Dam (page 48): \$6,000,000, removed 2018.²⁹

15 I am also sharing as Exhibit [ADNR-28](#) (JLM-8) GEI Consultant’s
16 December 2025 estimate for removal of Consumers Energy’s former Boyne
17 Falls hydropower dam in Charlevoix County. For this project, options for
18 complete dam removal and river restoration were estimated to be between
19 \$9,433,100 and \$11,283,000 including 30% contingency, with approximately
20 \$2,000,000 in additional costs for design and oversight.³⁰ GEI’s total

²⁶Exhibit [ADNR-25](#) (JLM-25), U21985-DNR-CE-0234 at 1–2.

²⁷Exhibit [ADNR-26](#) (JLM-26) at 48.

²⁸*Id.*

²⁹*Id.*

³⁰ Exhibit [ADNR-28](#) (JLM-8), Appendix F – Cost Estimate, Options 1 – 3.

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1 estimated project costs include estimates addressing road crossings that are
2 unique to the Boyne Falls project which I excluded for the purposes of
3 comparing dam removal costs. These estimates were derived after a
4 thorough evaluation of existing conditions including “reviewing archival
5 documentation, conducting topographic and bathymetric surveys, analyzing
6 sediment characteristics, delineating wetlands, assessing habitat for
7 threatened and endangered species, defining river reference conditions, and
8 examining geotechnical data and utility conflicts.”³¹ These estimates include
9 steps and approaches that are typically conducted when developing realistic
10 and accurate dam removal cost estimates and represent steps and
11 approaches that should be conducted by Consumers Energy to develop
12 accurate and reliable cost estimates for removal of their 13 hydropower
13 projects. Interestingly, while my purpose in sharing this example is to
14 highlight a well-justified former hydropower dam removal cost estimate, it is
15 worth pointing out that this dam was sold by Consumers Energy to the
16 Village of Boyne Falls for \$1 in 1956, further demonstrating how
17 uneconomical hydropower dams often become a public liability and financial
18 burden.

19 In my experience, the scope of Consumer Energy’s proposed partial and
20 complete removals is beyond what has typically been required for other

³¹ *Id.* at 1.

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1 projects in Michigan. I believe the estimates could be updated to develop
2 more realistic cost estimates.

3 **Q. Please explain whether there are alternatives within the proposed**
4 **sale option that may be better for not only rate payers, but also**
5 **natural resources.**

6 A. Rather than selling all 13 hydropower projects to a single owner, there are
7 other approaches that could reduce risks and costs. This includes Consumers
8 Energy's continued operation of all projects until FERC license expiration
9 and only pursuing relicensing for those projects that are the most economical
10 to operate, and then decommissioning the remaining projects. This approach
11 allows Consumers Energy to retain oversight for these projects rather than
12 selling them to unprepared, underfunded, or unqualified entities to avoid
13 adverse outcomes for both customers and natural resources.

14 As another approach, communities who want to retain impoundments
15 created by these hydropower dams can pursue establishment of legal lake
16 levels under Part 307 of the Natural Resources and Environmental
17 Protection Act, 1994 PA 451, as amended. If enacted, a Circuit Court-ordered
18 legal lake level would allow for a special assessment district of benefited
19 property owners to defray the costs of establishing and maintaining an
20 established lake level. These costs may include construction, operation, and
21 maintenance of the control structure (dam) to maintain the legal lake level.

22 **Q. Are any of Consumers Energy's hydropower dams critical for control**
23 **of invasive Sea Lamprey?**

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1 A. Sea Lamprey are an invasive, parasitic fish that, without control, could lead
2 to massive fish deaths, ecosystem imbalance, and collapse of important
3 commercial and recreational fisheries including the Great Lakes fishery
4 which generates \$5.1 billion a year in economic activity. Sea Lamprey are
5 intensively controlled through various means including selective chemicals
6 (lampricide), trapping, alternative controls (e.g., pheromones, release of
7 sterilized males), and barriers. Currently, the following Consumers Energy's
8 hydropower dams are important Sea Lamprey control barriers on the U.S.
9 Fish and Wildlife Service's lowermost barrier list: Tippy Dam, Croton Dam,
10 Calkins Bridge Dam, and Foote dam. Of these, Tippy Dam and Croton Dam
11 are included in the "Top 25 Sea Lamprey Control Program Lowermost
12 Barriers of Importance List" drafted by the U.S. Fish and Wildlife Service in
13 October 2025. With that said, even though these dams currently serve to
14 block Sea Lamprey upstream passage, these dams do not necessarily need to
15 remain in their current configuration or location to achieve Sea Lamprey
16 control goals. It is possible that new lower barriers, seasonal barriers in
17 alternative locations, or other methods of Sea Lamprey control treatment
18 may be preferred to reach control goals and objectives.

19 **Q. Does this conclude your direct testimony?**

20 A. Yes, it does.

STATE OF MICHIGAN

BEFORE THE MICHIGAN PUBLIC SERVICE COMMISSION

In the matter of the application of Consumers
Energy Company for approval of the sale of its
River Hydroelectric Generating Fleet, related
Power Purchase Agreement, and other relief.

MPSC No. U-21985

REDACTED

REVISED DIRECT TESTIMONY

OF

LUCAS A. TRUMBLE

ON BEHALF OF

MICHIGAN DEPARTMENT OF NATURAL RESOURCES

LUCAS A. TRUMBLE
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1 **Q. Please state your name and business address.**

2 A. My name is Lucas A. Trumble, and my business address is 525 W. Allegan
3 Street, Lansing, Michigan, 48933.

4 **Q. What is your educational background?**

5 A. I have a Bachelor of Science degree in Civil and Environmental Engineering
6 from Michigan State University

7 **Q. By whom are you employed?**

8 A. I am employed by the Michigan Department of Environment, Great Lakes
9 and Energy (EGLE), Water Resources Division.

10 **Q. How long have you been employed by Michigan Department of
11 Environment, Great Lakes, and Energy?**

12 A. I have been employed by EGLE since September 2010.

13 **Q. What is your current position with Michigan Department of
14 Environment, Great Lakes, and Energy?**

15 A. I am Field Operation Engineering and Enforcement Section Manager.

16 **Q. What are your responsibilities as Field Operations Engineering and
17 Enforcement Section Manager?**

18 A. I oversee EGLE Water Resources Division's Dam Safety, Transportation
19 Review, Hydrologic Studies and Floodplain Management, Resources
20 Enforcement, and Water Quality Enforcement Units. In this capacity, I
21 direct staff and unit managers in:

- 22 • Administration of Part 31, Water Resources Protection, of the Natural
23 Resources and Environmental Protection Act, 1994 PA 451, as amended
24 (NREPA).

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- 1 • Administration of Part 301, Inland Lakes and Stream, of the NREPA.
- 2 • Administration of Part 303, Wetlands Protection, of the NREPA.
- 3 • Administration of Part 307, Inland Lake Levels, of the NREPA.
- 4 • Administration of Part 315, Dam Safety, of the NREPA.
- 5 • Performance of compliance and enforcement actions when regulated
- 6 entities fall out of compliance with these Parts.

7 **Q. Have you previously provided testimony before the Michigan Public**
8 **Service Commission (“MPSC” or the “Commission”)?**

9 A. No.

10 **Q. What is the purpose of your direct testimony in this proceeding?**

11 A. The purpose of my testimony is to provide additional information, on behalf
12 of the Michigan Department of Natural Resources (DNR), to the Michigan
13 Public Service Commission related to existing risks associated with proposed
14 sale of Consumers Energy’s hydropower projects to Confluence Hydro, LLC.
15 In my role as an EGLE employee providing dam safety expertise to DNR, I
16 will provide additional testimony to the Commission on how hydropower
17 projects affect public health and safety and natural resources and their
18 potential to negatively impact Michigan’s public health and safety and
19 natural resources if the hydropower projects are not operated and maintained
20 properly.

21 **Q. Are you sponsoring any exhibits with your direct testimony?**

22 A. Yes, I am sponsoring the following exhibits:

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1 Exhibit ~~DNR-29B-1~~ (LAT-1) June 19, 2020, FERC Letter to U.S. House of
2 Representatives, Committee on Energy and
3 Commerce

4 Exhibit ~~DNR-30B-2~~ (LAT-2) June 1, 2022, FERC Order Approving
5 Moore's Park Dam Surrender of License

6 Exhibit ~~DNR-31B-3~~ (LAT-3) September 10, 2018, FERC Order Revoking
7 Edenville Dam's License

8 Exhibit ~~DNR-32B-4~~ (LAT-4) September 22, 2020, EGLE Comments to
9 FERC's July 24, 2020 Notice of Proposed
10 Rule Making

11 **Q. What is EGLE's role in Consumers Energy's FERC hydropower**
12 **proceedings?**

13 A. EGLE is assisting the DNR, who is a party to Consumers Energy's FERC
14 hydropower proceedings for each of their 13 dam projects, by providing dam
15 safety expertise not currently available within DNR.

16 **Q. Please explain how the proposed sale of Consumers Energy's**
17 **hydropower projects to Confluence Hydro, LLC could impact the**
18 **ability to safely maintain and operate the 13 Consumers Energy**
19 **Hydropower Projects.**

20 A. Consumers Energy, as a regulated utility in the State of Michigan, is subject
21 to Michigan Public Service Commission oversight related to electric rates. As
22 such, Consumers Energy has the ability to seek to recover investment into
23 the safe operation and maintenance of their dams through increases in
24 electric rates. They have a proven track record in Michigan for safe operation
25 and maintenance of their dams and a clear focus on investing in dam safety.

26 Confluence Hydro, LLC does not currently have a presence in Michigan
27 and would not have the same ability to recover costs related to dam

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1 investments in the same way that Consumers Energy does currently.

2 Rather, Confluence Hydro, LLC would receive revenue from purchase of
3 power produced at the dam through a power purchase agreement with
4 Consumers Energy. This revenue would then, in turn, be used to fund
5 staffing, operations and maintenance, and profit and overhead necessary to
6 manage Confluence Hydro, LLC's normal business practices. When revenue
7 is sufficient to meet these needs, then continued safe operations and
8 maintenance of the dams is possible. However, if costs increase or if revenue
9 decreases over time, then the continued investment as needed for safe
10 operation and maintenance of the dams may no longer be possible from
11 generation revenue alone. It is my understanding that typical power
12 purchase rates for hydropower in the State of Michigan are much less than
13 what is being proposed between Consumers Energy and Confluence Hydro,
14 LLC, so the concern is two-fold:

- 15 1. Is the currently proposed 30-year power purchase agreement adequate
16 to support safe operation and maintenance of all 13 dams over the
17 duration of the agreement?
- 18 2. Will revenue from future power purchase agreements be sufficient to
19 support safe operation and maintenance of the dams, similar to what
20 Consumers Energy has provided in past?

21 There are several recent examples of bad outcomes for dam safety in the
22 State of Michigan in which hydropower generation revenue was not adequate

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1 to provide safe operation and maintenance of dams. In these examples, the
2 dams fell into disrepair, did not receive necessary safety upgrades, and in
3 some cases resulted in failure of dams, jeopardizing public health, safety, and
4 welfare, and causing harm to natural resources.

5 **Q. Please explain the regulatory structure for hydropower dams in the**
6 **State of Michigan and any concerns you have related to safety of**
7 **hydropower dams that stem from this regulatory structure.**

8 A. FERC has dam safety regulatory authority over all dams that are licensed to
9 generate hydropower under the Federal Power Act. Conversely, Part 315,
10 Dam Safety, of the NREPA, exempts hydropower dams that are licensed
11 under the Federal Power Act. In other words, the State does not have dam
12 safety jurisdiction over FERC regulated dams.

13 In my experience, I have often witnessed FERC struggle to compel
14 compliance by licensees on dam safety matters utilizing regulatory tools they
15 have at their disposal. This is highlighted by events at the Edenville Dam,
16 Au Train Dam, and several other examples where FERC tried for years,
17 unsuccessfully, to compel licensees to make necessary dam safety
18 improvements. The most common responses from licensees when requesting
19 additional time to complete these upgrades, or explaining why they cannot, is
20 lack of sufficient funding to complete necessary projects to come into
21 compliance with safety regulations.

22 Following the failure of the Edenville and Sanford Dams on May 19,
23 2020, FERC sent a letter to the U.S. House of Representatives, Committee on

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1 Energy and Commerce on June 19, 2020, in response to inquiries they had
2 received from the Committee. I have provided this letter as Exhibit DNR-
3 29B-1 (LAT-1). The letter highlights the inability of FERC to compel
4 licensees to complete necessary safety upgrades, stating that while the
5 Federal Power Act allows FERC to levy civil penalties, such actions are not
6 typically effective in bringing licensees into compliance. It is my
7 understanding that FERC has taken this stance because it believes fines take
8 away revenue that could have gone towards safety improvements. The letter
9 goes on to state that FERC, “makes every effort to work with licensees to
10 resolve compliance issues before resorting to more punitive measures, such as
11 issuance of a cease generation order, the assessment of civil penalties, or
12 license revocation.”¹ FERC even goes on to indicate that, “Michigan has
13 extensive dam safety regulations, including enforcement mechanisms such as
14 the ability to commence a civil action for appropriate relief for violations.”²

15 In short, FERC has stated that they are reluctant to take compliance
16 actions they have at their disposal because those compliance tools often take
17 revenue away from licensees who are already struggling to finance necessary
18 safety upgrades, and they believe that the State of Michigan has additional
19 compliance tools that are better suited for compelling compliance from dam
20 owners. In practice, what this means is that if licensees do not voluntarily

¹ Exhibit B-1DNR-29 (LAT-1) at 2.

² *Id.* at 3.

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1 comply with directives from FERC, then FERC has demonstrated that they
2 have little recourse other than eventually terminating the license and
3 turning regulatory authority over to the State, often after long periods of non-
4 compliance.

5 **Q. What happens when FERC terminates a license to generate**
6 **hydropower?**

7 A. Once FERC terminates a license, they no longer have any regulatory
8 authority over the safety of the dam. And, since there is no longer a license
9 under the Federal Power Act, the Part 315 exemption no longer applies.
10 Basically, the dam immediately falls to State jurisdiction for dam safety.

11 In my experience, license termination has happened in one of three
12 ways:

- 13 1. Voluntary surrender by the licensee. Under this scenario, the licensee
14 files an application with FERC to begin the license surrender process,
15 presumably because it is no longer economically viable to continue to
16 generate hydropower at the dam. The process takes on average two
17 years and involves consultation between FERC, the licensee, and State
18 agencies including EGLE and DNR. The purpose of the consultation is
19 to determine if the dam, in its current condition, would 1) satisfy state
20 regulatory requirements, including dam safety requirements; or 2) if
21 modifications would be needed in order to comply with state law. In
22 the first case, the State does not object to the surrender of the FERC
23 license and the application is granted by FERC. In the second case,

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1 FERC will not typically grant the surrender until the dam is made to
2 come into compliance with state regulations or there is a plan to
3 remove the dam that is acceptable to all parties. A key requirement
4 for successful consultation and completion of the voluntary surrender
5 process is that the licensee must be willing and financially able to
6 implement whatever requirements FERC imposes in the surrender
7 order, including making dam safety upgrades if necessary.

8 2. Termination of license via implied surrender. Under this scenario, the
9 licensee is no longer able to meet the requirements of the license,
10 typically because they have lost control over the dam. There have been
11 several recent occurrences of this type of surrender in Michigan, all of
12 which have involved the licensee losing ownership of project lands
13 either through condemnation or foreclosure. Ultimately, not only can
14 the licensee no longer safely operate the dam, but also lacks the ability
15 to make any necessary safety upgrades to ensure safe and reliable
16 performance of the dam structures. In these cases, FERC does not
17 typically impose any requirements on the licensee, because they could
18 not fulfill those requirements anyway, and the dam falls to state
19 jurisdiction immediately upon termination of the license in whatever
20 condition it is in. When a licensee has its license terminated due to
21 loss of project lands, the dam is often in disrepair as investments were
22 not made to address dam safety concerns.

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1 3. License revocation. Under this scenario, FERC has typically
2 exhausted all regulatory options and the licensee has not achieved
3 compliance with FERC requirements. If there is no hope that the
4 licensee will take meaningful steps to achieve compliance, FERC has
5 the option of revoking the license to generate hydropower. In these
6 cases, there has typically been a long period of non-compliance,
7 deferred maintenance on the dam, and lingering dam safety concerns.
8 Similar to license termination by implied surrender, license revocation
9 orders neither include a consultation period or requirements to bring
10 the dam into compliance with state dam safety standards. So, again,
11 regulatory authority transfers immediately to the State and the dam
12 remains in disrepair.

13 **Q. What happens when a FERC license is terminated and the State**
14 **takes over dam safety regulatory authority? Can you provide**
15 **examples?**

16 A. In the case of voluntary surrender of a FERC license, it's a relatively smooth
17 transition from FERC to State jurisdiction. In this scenario, dams are
18 typically in compliance with state safety standards, and the owner typically
19 has the financial and operational capacity to continue to maintain and
20 operate the dams in a safe and reliable manner. However, in cases of implied
21 surrender or revocation of a FERC license, there are many challenges in the
22 transition from FERC to State regulatory authority. Here, dams typically
23 fall to state jurisdiction in very poor condition with lingering dam safety

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1 concerns, as the owners have lost most or all of the revenue stream
2 (hydropower generation) that could be used for operation and maintenance.
3 In short, the State is faced with the challenge of trying to bring dangerous
4 dams into compliance with safety standards with dam owners who have a
5 long track record of non-compliance and no revenue from hydropower
6 generation to put towards improving the condition of the dam.

7 The following are recent examples that have occurred in Michigan for
8 each license termination scenario:

- 9 1. Voluntary surrender – Moore’s Park Dam, Ingham County. In this
10 case, the Lansing Board of Water and Light (LBWL) determined that it
11 was no longer feasible to continue to generate hydroelectricity at the
12 dam and filed a petition with FERC to surrender its license. State
13 agencies were consulted and reviewed engineering documents related
14 to the dam, including past inspection reports, plans, and other
15 engineering analyses and technical documents, and ultimately
16 determined that the dam was in satisfactory condition and met or
17 exceeded state dam safety standards. FERC issued an order approving
18 surrender of license on June 1, 2022. I have provided this order as
19 Exhibit [DNR-30B-2](#) (LAT-2). The dam is now under state jurisdiction
20 and LBWL has retained ownership of the dam and has both the
21 financial and operational capacity to continue to operate and maintain
22 the dam in a safe manner and is committed to doing so into the future.

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1 2. Implied surrender – Au Train Dam, Alger County. In this case, after a
2 long period of non-compliance under FERC jurisdiction and failure to
3 make necessary dam safety improvements, the licensee, Renewable
4 World Energies (RWE), also lost control over project lands including
5 the parcel where the powerhouse sits, thus triggering a termination of
6 license via implied surrender by FERC. This action became final on
7 December 29, 2025, but the order did not contain any requirements to
8 bring the dam into compliance with State of Michigan Dam Safety
9 standards.³ EGLE is currently working with the dam owner, RWE, to
10 find a viable solution to address dam safety concerns, which include
11 lack of sufficient spillway capacity to convey the probable maximum
12 flood, structural and embankment stability concerns, and general
13 condition concerns. The ability to address outstanding dam safety
14 concerns is increasingly difficult because RWE no longer generates any
15 revenue from hydropower generation and has recently undergone
16 bankruptcy proceedings.

17 3. Revocation – Edenville Dam, Gladwin/Midland Counties. In this case,
18 after decades of non-compliance under FERC jurisdiction and failure to
19 make necessary improvements to the dam, the licensee, Boyce Hydro,
20 lost their license to generate hydropower via revocation by FERC. I
21 have provided FERC’s order revoking license as Exhibit [DNR-31-B-3](#)

³ See Exhibit [DNRA-5](#) (JLM-5).

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1 (LAT-3). Similar to the implied surrender scenario described above,
2 the license revocation at the Edenville Dam did not include any
3 consultation with the State nor did the revocation order require Boyce
4 Hydro to make any safety improvements at the dam. Approximately
5 20 months after FERC license revocation, the Edenville Dam failed
6 during a flood event, causing the failure of the downstream Sanford
7 Dam, impacting 2,500 structures, forcing evacuation of 10,000 people,
8 and causing an estimated \$200,000,000 in damages.

9 **Q. Has EGLE ever made recommendations to FERC about how they**
10 **could better handle issues of non-compliance at hydropower dams?**

11 A. Yes. On September 22, 2020, EGLE responded to FERC's July 24, 2020,
12 Notice of Proposed Rule Making. In EGLE's response letter, which I have
13 provided as Exhibit [DNR-32B-4](#) (LAT-4), we urged FERC to consider
14 implementing rules which required licensees to bring their dams into
15 compliance with all state dam safety requirements or, at the very least,
16 implement risk reduction measures such as drawdown, modification, or
17 removal of the dam prior to issuing an order revoking a license to generate
18 hydroelectricity and turning the dam over to state regulatory jurisdiction.
19 The letter also recommends that FERC establish a funding mechanism that
20 would grant FERC the ability to step in and take necessary actions when the
21 licensee fails to do so. The rationale for these recommendations being that
22 revoking the license without forcing these types of actions not only eliminates
23 revenue that could have been used to address lingering safety concerns, but

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1 also shifts responsibility to the state regulatory agency to try to address those
2 concerns which were not addressed while under FERC jurisdiction.

3 Later, on December 15, 2025, EGLE also responded to a notice
4 proposing termination of the Au Train Dam license by implied surrender,
5 issued by FERC on November 14, 2025.⁴ Similar to license revocation,
6 implied surrender orders do not typically include corrective actions to be
7 completed by the licensee prior to termination of the license as the licensee
8 has typically lost control or abandoned the project at that point and has little
9 means to take any meaningful action. Such was the case with the Au Train
10 Dam. In that letter, EGLE made many of the same recommendations as
11 were made in the September 22, 2020 letter, but also urged FERC to further
12 utilize the compliance tools they have at their disposal, including seeking
13 injunctive relief from the courts to force licensees into action when they fail to
14 comply with dam safety orders issued by FERC.⁵

15 **Q. Has FERC implemented any of these suggestions EGLE has made?**

16 A. Not to my knowledge.

17 **Q. Please explain how FERC describes existing dam safety conditions of**
18 **Consumers Energy's hydropower projects.**

19 A. The latest Part 12D inspection reports for the dams include the following
20 conditions assessments and recommended corrective actions:

⁴ Exhibit [DNRA-3](#) (JLM-3).

⁵ *Id.*

- [BEGIN CONFIDENTIAL INFORMATION] [REDACTED]
 - [REDACTED]
 - [REDACTED]
 - [REDACTED]
 - [REDACTED]
 - [REDACTED]
 - [REDACTED]
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⁶ This information comes from Consumers Energy's Confidential 21985-DNR-CE-0223 discovery response. I am not reproducing the reports because Consumers already has them.

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[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED] [END CONFIDENTIAL
INFORMATION]

In addition to these recommended corrective actions, the Part 12D inspection reports also include assessment of Potential Failure Modes and likelihood of those failure modes developing. For these Potential Failure Modes Analyses (PFMAs), each failure mode is categorized as follows:

- Category I – Highlighted Potential Failure Modes – Those potential failure modes of greatest significance considering need for awareness, potential for occurrence, magnitude of consequence and likelihood of adverse response (physical possibility is evident, fundamental flaw or weakness is identified and conditions and events leading to failure seemed reasonable and credible) are highlighted.
- Category II – Potential Failure Modes Considered but not Highlighted – These are judged to be of lesser significance and likelihood.
- Category III – More Information or Analyses are Needed in order to Classify.
- Category IV – Potential Failure Mode Ruled Out – Potential failure modes may be ruled out because the physical possibility does not exist, information came to light which eliminated the concern that had generated the development of the potential failure mode, or the potential failure mode is clearly so remote a possibility as to be non-credible or not reasonable to postulate.

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1 III and IV PFM's do not typically require risk reduction measures, but may
2 require additional evaluation to determine if a credible risk exists.

3 **Q. Please explain any concerns you have related to these existing dam**
4 **safety conditions.**

■ A. In general, [BEGIN CONFIDENTIAL INFORMATION] [REDACTED]
■ [REDACTED]
■ [REDACTED]
■ [REDACTED]
■ [REDACTED]
■ [REDACTED]
■ [REDACTED]
11 [REDACTED] [END CONFIDENTIAL

12 INFORMATION]. I have two main concerns with the potential sale of
13 Consumers Energy's dams to Confluence Hydro, LLC. The first being that
14 Consumers Energy has the ability to invest in dam safety and recover those
15 costs, whatever they may be, through increases in electric rates to their
16 customers. This structure has proven to be successful in the past, even when
17 constructing very large, expensive projects. If the dams are sold to
18 Confluence Hydro, LLC, they will be subject to the rates established in their
19 Power Purchase Agreement and will not have the ability to increase revenue
20 to offset any unexpected or increased costs to perform necessary dam safety
21 improvements. Additionally, Confluence Hydro, LLC is a newly formed LLC
22 and will need immediate access to large amounts of capital to continue with

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1 planned upgrades, including the Hardy Dam auxiliary spillway project,
2 which I understand will cost hundreds of millions of dollars alone. I'm not
3 fully aware of Confluence Hydro, LLC's plan to finance these planned
4 projects, but presumably those costs will be repaid over time through sale of
5 electricity under the Power Purchase Agreement. My concern with this is
6 whether available financing and future sale of electricity will allow for
7 Confluence Hydro, LLC to complete all safety upgrades currently planned by
8 Consumers Energy, along with any new safety concerns that may develop, in
9 a timely manner, or if maintenance would get deferred until adequate
10 funding becomes available.

11 My second main concern is that the proposed Power Purchase Agreement
12 between Consumers Energy and Confluence Hydro, LLC includes purchase
13 rates which are much higher than what I've seen in other Power Purchase
14 Agreements for hydroelectricity. Initially, this sounds like a good thing, but
15 the proposed Power Purchase Agreement only lasts 30 years, so my concern is
16 that after 30 years a new Power Purchase Agreement may not include such
17 favorable rates and fall more in line with other power purchase agreements
18 where the rates are driven by market rates for replacement costs. As dams
19 continue to age and construction costs continue to rise, the potential for less
20 generation revenue under a future power purchase agreement could put the
21 continued safe and reliable operation of the hydroelectric facilities at risk.

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1 **Q. Please explain any concerns you have with the cost estimates for full**
2 **removal of the 13 dams provided by Consumers Energy in their**
3 **application.**

4 A. I reviewed the 2007 and 2013 Mead & Hunt, 2021 Kiewit, and 2025 WSP cost
5 estimates and methodologies provided by Consumers Energy. I believe that
6 several items in those estimates assumed construction practices, which in my
7 experience with over 50 dam removal projects in the state of Michigan, are
8 not standard practice, including the following:

- 9 • inclusion of large contingencies for specific line items when the overall
10 cost estimate already employs a large contingency;
- 11 • draining of reservoirs over a 50-month period;
- 12 • hydraulic dredging of the former stream channel prior to drawdown;
- 13 • dredging of the entire or large portions of the drained reservoirs without
14 first accurately quantifying the volume of sediment that has deposited;
- 15 • removal and offsite disposal of large volumes of presumed contaminated
16 sediments without first performing sediment quality analyses;
- 17 • very large grading costs for the entire reservoir area;
- 18 • and very large seeding and planting costs for the entire reservoir area.

19 In my experience with typical dam removals in Michigan, many of these
20 practices do not occur. My concern with many of the assumptions made in
21 the cost estimates provided is that they add tens of millions of dollars to
22 the overall cost of removal.

1 **Q. What are some of the items typically included in dam removal cost**
2 **estimates?**

3 Typical dam removal cost estimation practices include:

- 4 • Utilizing unit costs and quantities for construction practices and not
5 including additional line-item cost contingencies above the overall
6 contingency for the estimate.
- 7 • Estimating cost associated with performing and monitoring draining of
8 reservoirs based on a typical drawdown rate, usually six inches per day,
9 unless there are compelling reasons to consider a slower drawdown rate.
- 10 • Dredging of the stream channel during and after drawdown has occurred
11 using terrestrial excavation equipment rather than hydraulic
12 dredging prior to drawdown. Note that including costs of widespread
13 dredging of exposed reservoir areas following drawdown is almost never
14 completed unless widespread contamination is present and requires
15 remediation
- 16 • Performance of screening level sediment characterization or making
17 assumptions on expected contamination levels in reservoir sediments
18 based on past sediment quality data. Estimating need for removal of
19 contaminated sediments based on that data rather than a general
20 assumption of percentage that will be contaminated.
- 21 • Estimate costs of offsite disposal of contaminated sediments based on data
22 driven approach described above.

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- 1 • Estimation of grading, seeding, and planting costs based on areas that
2 will be directly impacted by channel and floodplain restoration and onsite
3 spoils disposal rather than assuming that the entire, or at least large
4 portions of the reservoir will be disturbed and require grading.

5 The report prepared by GEI Consultants for the Boyne Falls hydropower dam
6 in Charlevoix County, included with the testimony of Jessica Mistak (Exhibit
7 ~~A-DNR~~-28 (JLM-28), is consistent with what I typically would expect to see
8 for a dam removal project in Michigan.

9
10
11 **Q. Which assumptions made by Consumers Energy have the greatest
12 impact on the cost estimates for dam removal?**

13 A. The greatest impact on cost is the assumption of dredging and excavation
14 volumes that include very large portions of the exposed reservoir bottom. In
15 my experience, dredging is only required to restore the pre-dam channel and
16 floodplain. and any other grading occurs in spoils areas and access/haul
17 roads. Other areas would be left undisturbed and would not require
18 additional grading or seeding/planting. In turn, only those disturbed areas
19 require grading, stabilization and seeding. Planting of trees and shrubs can
20 also be completed if the dam owner would like to speed up the process of
21 establishing that type of vegetation in the former reservoir areas, but it is not
22 typically necessary in undisturbed area since the native seed bank present in
23 the sediments will re-establish vegetation very quickly after those sediments

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1 become exposed. The assumption that all, or nearly all, of the exposed
2 reservoir areas will need to be dredged and graded, also then requires that
3 those areas are seeded and stabilized. When all of these things are
4 considered together, the cost estimates increase by tens of millions
5 and sometimes over a hundred million dollars, when compared to what I
6 consider a more typical approach to dam removal in Michigan.

7
8
9 **Q. Can you estimate potential cost savings by implementing a dam
10 removal approach more consistent with past Michigan projects?**

11 A. Yes. To estimate the potential cost saving by implementing a dam removal
12 approach more consistent with past Michigan projects, I recreated and
13 modified the 2025 WSP spreadsheet cost estimate calculation in accordance
14 with the items outlined above. A summary of those potential cost savings is
15 provided below. It should be noted that these are not my opinion of *actual*
16 project costs but merely a representation of what costs might be using the
17 WSP methodology and adjusting assumptions for the above activities for a
18 more typical approach in Michigan. There are many assumptions related to
19 sediment volumes and quality included in the WSP cost estimates that have
20 not been confirmed by field investigation, so these cost estimates should be
21 viewed as a planning tool only. More refined cost estimates benefiting from

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1 more detailed engineering studies would better estimate expected project
2 costs.

3	• Rogers –	WSP: \$76,498,483	Adjusted: \$27,752,972
4	• Hardy –	WSP: \$299,444,981	Adjusted: \$156,694,193
5	• Croton –	WSP: \$151,111,087	Adjusted: \$60,317,983
6	• Hodenpyl –	WSP: \$191,415,386	Adjusted: \$79,402,442
7	• Tippy –	WSP: \$96,250,027	Adjusted: \$60,985,431
8	• Mio –	WSP: \$81,503,287	Adjusted: \$47,930,208
9	• Alcona –	WSP: \$79,721,125	Adjusted: \$42,752,558
10	• Loud –	WSP: \$47,076,887	Adjusted: \$36,621,583
11	• Five Channels –	WSP: \$39,588,475	Adjusted: \$30,846,575
12	• Cooke –	WSP: \$103,331,544	Adjusted: \$65,755,133
13	• Foote –	WSP: \$121,584,277	Adjusted: \$114,529,625
14	• Calkins Bridge –	WSP: \$196,048,542	Adjusted: \$180,952,129
15	• Webber–	WSP: \$58,637,855	Adjusted: \$33,250,526
16	WSP \$1,531,657,020	Adjusted:\$937,791,357	Difference: \$593,865,663

17 **Q. Does this conclude your direct testimony?**

18 A. Yes.

PROOF OF SERVICE - U-21985

The undersigned certifies that a copy of the *DNR's public Revised Testimony* was served upon the parties listed below by e-mailing the same to them at their respective e-mail addresses on the 25th day of March 2026.

/s/ Nathan Gambill

Nathan Gambill

Consumers Energy Co.:

Bret Totoraitis
Evan Keimach
Bret.totoraitis@cmsenergy.com
Evan.keimach@cmsenergy.com
Kelly.hall@cmsenergy.com
Mpsc.filings@cmsenergy.com

ALJ:

Hon. James Varchetti
varchettij@michigan.gov

Attorney General of Michigan:

Celeste Gill
Gille1@michigan.gov
ag-enra-spec-lit@michigan.gov

Sebastian Coppola
sebcoppola@corplytics.com

DNR:

Nathan Gambill
Hadley Tuthill
gambilln@michigan.gov
tuthillh@michigan.gov

MPSC Staff:

Amit Singh
Daniel Sonneveldt
Adam Cozort
Singha9@michigan.gov
sonneveldtd@michigan.gov
cozortal@michigan.gov

MEC:

Christopher Bzdok
Natasha Fowles
chris@tropospherelegal.com
natasha@tropospherelegal.com

ABATE:

Stephen Campbell
Michael Pattwell
scampbell@clarkhill.com
mpattwell@clarkhill.com

ELPC:

Daniel Abrams
Katherine Duckworth
Bradley Klein
Howard Learner
dabrams@elpc.org
kduckworth@elpc.org
bklein@elpc.org
hlearner@elpc.org

Confluence Hydro:

Timothy Lundgren
Justin Ooms
Laura Chappelle
Haylee Skank
tjlundgren@varnumlaw.com
jooms@varnumlaw.com
lachappelle@varnumlaw.com
hnskank@varnumlaw.com

Grand Traverse Band:

William Rastetter

bill@envlaw.com

karla@envlaw.com

Lake Allegan Association:

Caroline Soodek

Jennifer Heston

coco@seasongoodlaw.com

jheston@potomaclaw.com

Croton Township:

Michael Watza

Nathan Inks

Clifford Bloom

Tonya Voakes

mike@bloomsluggett.com

nathan@bloomsluggett.com

cliff@bloomsluggett.com

tonya@bloomsluggett.com

Anglers of Au Sable:

Scott Steiner

sjsteiner21@gmail.com